

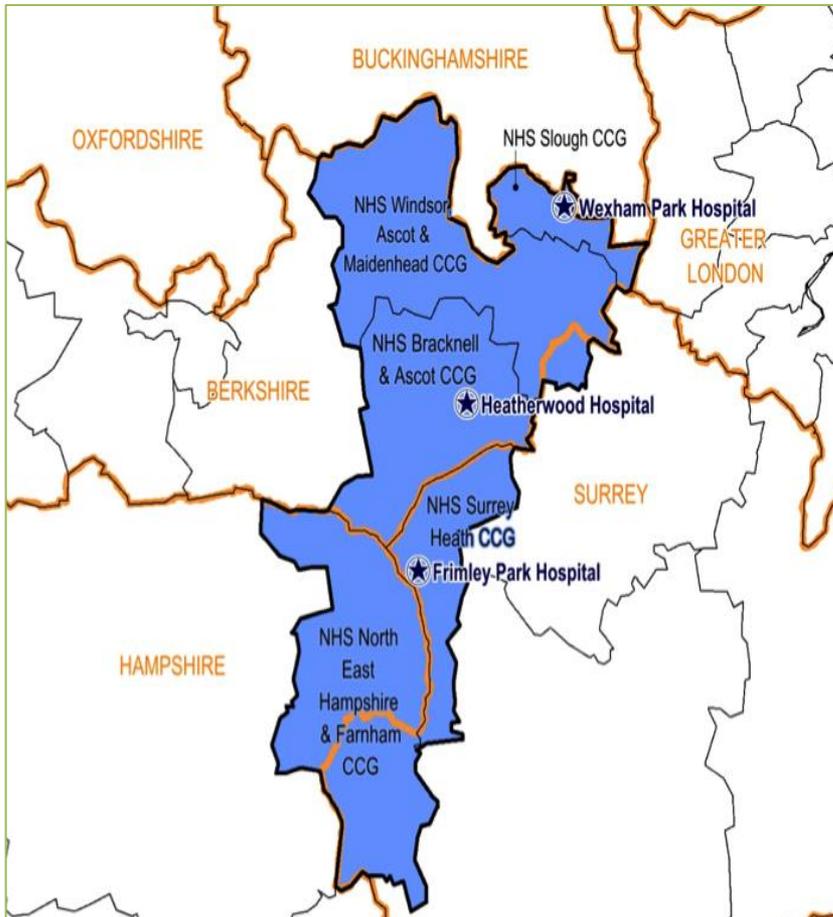
Frimley Health & Care STP  
Community Partnership Forum  
24<sup>th</sup> November 2016

Sir Andrew Morris  
STP Lead and Chief Executive Frimley Health Foundation Trust

# Introduction to the Frimley Health and Care System

## The Frimley System

The Frimley health and care planning footprint, see map, is the population of **750,000 people** registered with General Practitioners in five CCG areas: Slough, NHS Windsor, Ascot & Maidenhead; Bracknell & Ascot; Surrey Heath and North-East Hampshire and Farnham.



## Partners in the Frimley System

The Frimley system is complex, operating across three Counties and encompassing a wide variety of community, mental health and social care services.

The Sustainability and Transformation Plan (STP) builds on a strong track record, across the organisations in the footprint area of success and delivery in a complex systems. Our experience of working in complex systems enables us to successfully deliver our transformation plans at a range of levels:

- At a local level
- At a county level
- Across the Frimley health and care system
- With neighbouring STPs

Whilst we recognise we still have further to go in building strong collaborative relationships, leaders across the system show growing commitment to working collaboratively to achieve shared goals and ambitions for our population.

### Nominated lead of the footprint:

Sir Andrew Morris, CEO, Frimley Health NHSFT

### Contact for the Frimley STP:

Tina White, STP Programme Director

# System partners

## NHS Commissioners

- Bracknell and Ascot CCG
- North East Hampshire and Farnham CCG
- Slough CCG
- Surrey Heath CCG
- Windsor Ascot and Maidenhead CCG

## Acute care provider

- Frimley Health NHSFT

## Mental health and community providers

- Berkshire Healthcare NHSFT
- Southern Health NHSFT
- Surrey and Borders NHSFT
- Sussex Partnership NHSFT
- Virgin Care

## GP Federations

- Bracknell Federation
- Federation of WAM practices
- Salus GP Federation (North East Hampshire and Farnham)
- Slough GP Federation
- The Surrey Heath community providers

## GP out of hours providers

- East Berkshire Primary Care
- North Hampshire Urgent Care

## Ambulance Trusts

- South Central Ambulance Service NHS FT
- South East Coast Ambulance NHS FT

## County Councils (including Public Health)

- Hampshire
- Surrey

## Unitary Authorities (including public health)

- Bracknell Forest Council
- Royal Borough of Windsor and Maidenhead
- Slough Borough Council

## District and Borough Councils

- Guildford Borough Council
- Hart District Council
- Rushmoor Borough Council
- Surrey Heath Borough Council
- Waverley Borough Council

## 5 Year Forward View

- The Five Year Forward View identified three gaps facing the NHS:
  - Health and wellbeing
  - Care and quality
  - Finance and efficiency
- These gaps threaten the care provided to patients/residents and the sustainability of the NHS.
- Sustainability and Transformation Plans, STP, are the local system response on how, together, we might address the gaps between now and 2020/21.

# Context

- We have many local examples of how we are driving improvements already e.g. New Vision of Care, Vanguard, Surrey Heath integrated care hubs, Slough PMCF initiatives
- We aim to prioritise those good practice examples making biggest difference to the gaps and deliver them at scale
- Investment into a new state of the art Emergency Department at Wexham Park (despite what the media is suggesting)
- New build at Heatherwood which will accommodate:
  - Elective services (ie theatres, endoscopy, clinics)
  - 3 Primary Care hubs for Windsor, Ascot & Maidenhead
  - Enhanced Cardiology
  - A private facility which will generate profits that can be reinvested in the NHS
- We are working closely with our social care partners in a cohesive way
- The document has been embargoed until it has received NHS England approval – its NOW LIVE and on all websites!!!

# The Frimley STP priorities for the next 5 years

Our priorities for the next 5 years

P1

**Priority 1:** Making a substantial step change to improve wellbeing, increase prevention, self-care and early detection.

P2

**Priority 2:** Action to improve long term condition outcomes including greater self management & proactive management across all providers for people with single long term conditions

P3

**Priority 3:** Frailty Management: Proactive management of frail patients with multiple complex physical & mental health long term conditions, reducing crises and prolonged hospital stays.

P4

**Priority 4:** Redesigning urgent and emergency care, including integrated working and primary care models providing timely care in the most appropriate place

P5

**Priority 5:** Reducing variation and health inequalities across pathways to improve outcomes and maximise value for citizens across the population, supported by evidence.

An underpinning programme of transformational enablers includes:

**A.** Becoming a system with a **collective focus on the whole population**. **B.** Developing communities and social networks so that people have the skills and confidence to take responsibility for their own health and care in their communities. **C.** Developing the **workforce** across our system so that it is able to delivery our new models of care. **D.** Using **technology** to enable patients and our workforce to improve wellbeing, care, outcomes and efficiency. **E.** Developing the Estate

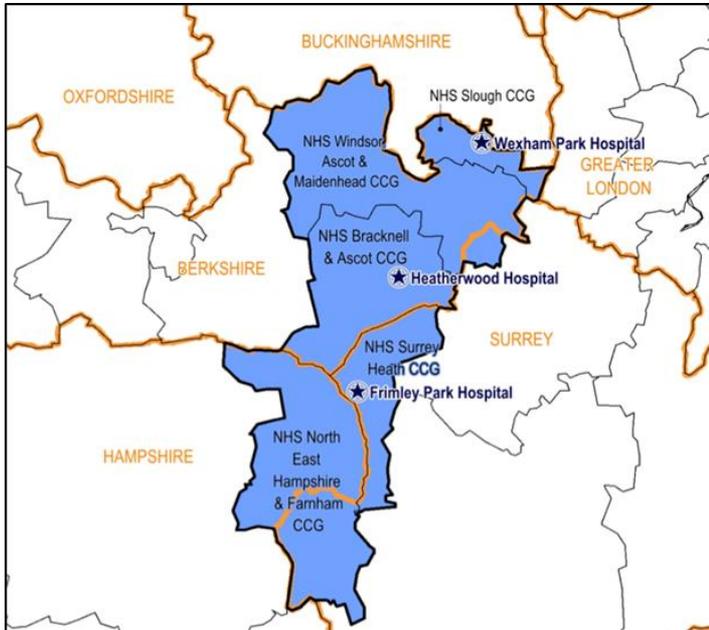
# The Frimley STP Initiatives for next 18 months

Seven initiatives on which we will focus in  
2016/17-17/18

1. Ensure that people have the skills, confidence and support to **take responsibility for their own health** and wellbeing.
2. Develop integrated care decision making hubs to provide single points of access to services such as rapid response and reablement with phased implementation across our area by 2018
3. Lay the foundations for a new model of **general practice, provided at scale**. This includes work to further the development of GP federations to improve resilience and capacity
4. Design a **support workforce** that is fit for purpose across the system
5. Transform the '**social care support**' market including a comprehensive capacity and demand analysis and market management
6. Reduce **clinical variation** to improve outcomes and maximise value for individuals across the population
7. Implement a **shared care record** that is accessible to professionals across the STP footprint

# Financial View to 2020/21

## System “Sustainability & Transformation Plan”



- Health + Social Care for “Frimley System”
- Our baseline funding **is increasing** c£140m (12%) between 2016/17 and 2020/21
- But not enough to keep pace with demand...
- Do nothing = c£240m “gap” between funding & pressures by 2020/21
- Traditional ways of making improvements generate c£155m
- So £85m to find
- Maybe £45m from further additional funding and £40m from transformational changes across the system

# The timetable for finalising our plan

The high level timetable is:

<b>30 June</b>	Submitted STP
<b>16 July</b>	Conversation with national team
<b>19 August</b>	Feedback from national and regional teams
<b>16 September</b>	Resubmitted finance template
<b>21 October</b>	Resubmitted STP and full finance template
<b>24<sup>th</sup> Nov</b>	Released for publication on all websites
<b>Nov/Dec</b>	Commence delivery of plans and complete operational planning for 17/18 and 18/19

# Want to be involved?

To register your interest and keep up to date with all opportunities to get involved visit HealthConnect

Website address: <https://www.eastberkscchs.nhs.uk/consult>.

Short Link: <http://ow.ly/Pp9f306uc3f>



QR Code:

## **Future Community Partnership Forum Meetings**

Wednesday 25<sup>th</sup> January 2017, Bracknell

Venue to be confirmed