

Governing Body							
Date of Meeting	2 June 2015		Paper Number	SCCG/02/06/15/7.2			
Title	Voluntary Sector Strategy						
Sponsoring Director (name and job title)	Carrol Crowe, Director of Strategy and Commissioning						
Sponsoring Clinical / Lay Lead (name and job title)	Dr Jim O'Donnell, Chair of CCG						
Author(s)	Mike Wooldridge						
Purpose	<p>This report is to update the Governing Body on the BCF proposal to enter into a joint strategy between the Council, Public Health and the CCG, the first stage of which will describe how we will work together to fund voluntary and community organisations to deliver health, social care and wellbeing outcomes for the people of Slough.</p> <p>The proposed strategy will adopt an outcomes approach to the purchase services from voluntary and community organisations which will enable us to enhance the capacity of individuals and wider community to provide personalised preventative support that builds on people's strengths and assets so as to reduce demand on health and social care services.</p>						
The OLT Committee is required to (please tick)							
Approve	<input type="checkbox"/>	Receive	<input type="checkbox"/>	Discuss	<input type="checkbox"/>	Note	<input checked="" type="checkbox"/>
Risk and Assurance <i>(outline the key risks / where to find mitigation plan in the attached paper and any assurances obtained)</i>	<p>Risks identified include:</p> <ul style="list-style-type: none"> • Market response • Understanding the outcomes • Effectiveness of an outcomes commissioning model • Members support for decommissioning • Capacity to deliver • Partners support • Outcomes commissioning does not have the desired impact <p>Mitigations are outlined in the accompanying paper to the Slough Wellbeing Board</p>						
Legal implications/regulatory requirements	Legislation and procurement rules apply for the re-commissioning process.						



<p>Public Sector Equality Duty</p>	<p>An Equality Impact Assessment has been carried out and included within the strategy.</p>
<p>Links to the NHS Constitution (relevant patient/staff rights)</p>	<p>A joint strategy will link to the NHS constitution in areas of:</p> <ul style="list-style-type: none"> • Working together for patients • Improving lives • Everyone counts • Working across organisational boundaries and in partnership in the interest of patients, local communities and the wider population. • Providing best value for money and the most effective, fair and sustainable use of finite resources
<p>Strategic Fit</p>	<p>The overall vision for Health as set out in the Slough Joint Wellbeing Strategy is that by 2028 “Slough will be healthier with reduced inequalities’, improved wellbeing and opportunities for our residents to live positive, active and independent lives”.</p> <p>This proposal for a joint voluntary sector strategy is set within national and local strategic context which encompasses the CCG 5 year strategy, Better Care and the Council’s 5 year plan as well as meet national outcomes frameworks and local priorities.</p> <p>A key focus of the strategy is on prevention and early intervention. The strategy identifies the activities required to deliver the vision with particular focus on reducing inequality and improving the life chances of the borough’s most vulnerable and disadvantaged residents.</p>
<p>Commercial and Financial Implications <i>(Identify how the proposal impacts on existing contract arrangements and have these been incorporated?</i></p> <p><i>Include date Deputy CFO has signed off the affordability and has this been incorporated within the financial plan. Include details of funding source(s)</i></p>	<p>The CCG contribution to the strengthening of Community and Voluntary Sector services has been identified with the Better Care Fund programme. There will be a transfer of £200k of existing spend and services. This will spend will be reviewed and monitored through the BCF Joint Commissioning Board.</p> <p>Date Deputy CFO sign off</p>
<p>Quality Focus <i>(Identify how this proposal impacts on the quality of services received by patients and/or the achievement of key performance targets</i></p>	<p>A new outcome based commissioning model will set out how the strategy aims to deliver the best possible outcomes for residents of Slough.</p>



<p><i>Include date the Director of Nursing has signed off the quality implications)</i></p>	<p>Date Director of Nursing sign off.....</p>
<p>Clinical Engagement <i>Outline the clinical engagement that has been undertaken</i></p>	<p>There has been engagement with primary care through the development of the BCF plan. This is in relation to its overall approach and within the individual work streams of which this forms one part.</p>
<p>Consultation, public engagement & partnership working implications/impact</p>	<p>There has been an initial engagement event between commissioning partners and the Community and Voluntary Sector (29th Jan). A multiagency steering group established and a series of workshops being co-ordinated and run to brief and prepare voluntary and community sector providers.</p>
<p>NHS Outcomes <i>Please indicate (highlight) which Domain this paper sits within by highlighting or ticking below: Please note there may be more than one Domain.</i></p>	<p>Domain 1 Preventing people from dying prematurely;</p> <p>Domain 2 Enhancing quality of life for people with long-term conditions;</p> <p>Domain 3 Helping people to recover from episodes of ill health or following injury;</p> <p>Domain 4 Ensuring that people have a positive experience of care; and</p> <p>Domain 5 Treating and caring for people in a safe environment; and protecting them from avoidable harm.</p>
<p><u>Executive Summary</u> <i>(summary of the paper and sign-posting the reader to the key sections within the report / paper)</i></p> <p>The proposed voluntary sector strategy will set out a number of challenges facing the Council, Slough CCG and the Voluntary Sector in supporting adults with health and social care needs to live independently at home. It aims to provide an overarching framework for the future relationship between the council, our partners and Slough’s voluntary and community sector. We will use it to guide how we will work with the borough’s voluntary and community sector to deliver these priorities.</p> <p>Whilst these are significant changes we still wish to develop the conditions which will allow the voluntary and community sector in Slough to thrive and the Strategy represents the first step in that process.</p> <p>The strategy sets out the following vision for working with the community and voluntary sector:</p> <ul style="list-style-type: none"> • Find innovative and effective ways to provide high quality services and support with and for residents 	



- Focus on shared outcomes which promote positive wellbeing and the prevention, delay and reduction of the need for care
- Support the community and individuals to be more resilient and do more to help themselves

We want to work more effectively with Slough's voluntary and community sector to deliver best value for money and outcomes for residents when resources are constrained.

To help us achieve this, the strategy has 3 key aims:

1. To strengthen communities and to increase the effectiveness and impact of the voluntary sector so that it can support communities to be more resilient, by enabling neighbours, communities and families to support one another, and local people to take the lead on improving their local areas through voluntary action
2. To develop an integrated approach to improve local voluntary sector capacity to deliver quality local services that people need, and that new types of services, which best meet people's needs are developed with and by the sector (through new models of delivery).
3. To improve social value by taking into account social, economic and environmental value when we choose suppliers, rather than focusing solely on cost. The expectation is that this will enable smaller organisations or those from the charitable or voluntary sectors to compete more successfully.

The strategy will support the outcomes in the council's 5 year plan, the health and wellbeing strategy and those described in our integrated health and social care vision.

To deliver the key aims we will work closely in partnership with the local voluntary sector, community groups and networks to develop services that achieve the following positive outcomes for people in Slough:

- Access to good information, support, advice and, for those that need it, advocacy so that people have more choice and control in making decisions about their lives while reducing inequalities in accessing services and in achieving positive outcomes.
- Services and support that enable people to change their lives for the better so they stay healthy and actively involved for longer while reducing the need for more intensive targeted services.
- Providing joined-up and person centred care and support that enables service users and carers to plan all aspects of their lives using personal budgets and direct payments where they want them.
- Better access to active and supportive communities that offer better personal and social support networks and membership of groups; welcoming and inclusive local communities; opportunities to participate and make a contribution and support for carers
- Maintaining independence with help for people to stay, or get back, home
- Improving economic wellbeing, financial inclusion with support to develop the skills and knowledge to enter or maintain employment.



There is already considerable good practice shown by many within Slough's voluntary and community sector and we need to continue to build on this expertise to help develop new projects and services that meet the needs of individuals, groups and communities. In this way Slough's voluntary and community sector can add social value - by improving the well-being and quality of life of our communities and developing the skills and resilience of local people.

To achieve these aims we will focus on the delivery of 4 key thematic priorities:

1. Commissioning
2. Capacity building
3. Community engagement
4. Volunteering

Other activities will be captured in the joint action plan that will be developed to underpin the strategy.

The strategy will set out how Slough Borough Council SBC including Public Health and input from the Slough Clinical Commissioning Group SCCG will work together to fund voluntary and community organisations to deliver health, social care and wellbeing outcomes for the people of Slough. Even during this challenging economic climate for the public sector we are planning to jointly invest circa £3,600,000 over 3 years. This commissioning model will enable our partners in the Voluntary and Community Sector VCS to take a preventative approach to meeting care and support needs in our local communities.

Slough Borough Council, the CCG and partners have been mindful of national and local priorities detailed in the Care Act 2014 and SBC's Five Year Plan, Wellbeing and Public Health Strategies and the Better Care Fund.

We will be using an outcome based approach to purchase services from Voluntary and community organisations which will enable us to enhance the capacity of individuals and the wider community to provide personalised preventative support that builds on people's strengths and assets to reduce the demand on social care and health services.

Recommendation(s)

Governing Body is asked to note the report.

Any comments to be provided to Mike Wooldridge by 12 June on any related or pertinent issues that they would like to raise or see addressed in the strategy and as to whether they would wish to be involved in the evaluation.

