



Primary Care Commissioning Committee (PCCC)				
Date of Meeting	12/11/19	Paper Number	Item 5	
Title	Primary Care Operations Group (PCOG) Report			
Sponsoring Director (name and job title)	Fiona Slevin-Brown, Director of Strategy and Commissioning			
Sponsoring Clinical / Lay Lead (name and job title)	Clive Bowman Lay Chair PCCiC			
Author(s)	Emma Reeves, Project Support Officer, Primary Care			
Purpose	To appraise the Primary Care Commissioning Committee on the work of the PCOG			
The Primary Care Commissioning Committee is required to (please tick)				
Approve	x	Receive	x	
		Discuss		Note
				x
Risk and Assurance <i>(outline the key risks / where to find mitigation plan in the attached paper and any assurances obtained)</i>	Risks included in Primary Care Risk register			
Legal implications/regulatory requirements	None for this report			
Public Sector Equality Duty	None for this report			
Links to the NHS Constitution (relevant patient/staff rights)	<p>The NHS provides a comprehensive service available to all.</p> <p>Access to NHS services is based on clinical need, not an individual's ability to pay</p> <p>The NHS aspires to the highest standards of excellence and professionalism</p> <p>The NHS aspires to put patients at the heart of everything it does</p> <p>The NHS works across organisational boundaries and in partnership with other organisations in the interest of patients, local communities and the wider population.</p> <p>The NHS is committed to providing best value for taxpayers' money and the most effective, fair and</p>			



	<p>sustainable use of finite resources</p> <p>The NHS is accountable to the public, communities and patients that it serves</p>
<p>Strategic Fit <i>Primary Care strategy and Other relevant strategies</i></p>	<p>Reflects the NHS East Berkshire CCG Primary Care Strategy and aligned with the ICS Operating Plan 2019/20.</p>
<p>Commercial and Financial Implications <i>(Identify how the proposal impacts on existing contract arrangements and have these been incorporated?)</i></p> <p><i>Include date Deputy CFO has signed off the affordability and has this been incorporated within the financial plan. Include details of funding source(s)</i></p>	<p>All planned investments are included in the PCCC Finance report provided to the committee routinely.</p> <p>GPFV Investments will go through the Frimley ICS GP Transformation workstream from April 2019. Delegation to PCOG for GPFV investments prior to April 2019 remain in place.</p>
<p>Quality Focus <i>(Identify how this proposal impacts on the quality of services received by patients and/or the achievement of key performance targets)</i></p> <p><i>Include date the Director of Nursing has signed off the quality implications)</i></p>	<p>Deputy Director of Quality Nursing & Safety is lead for the Primary Care Operations Group</p>
<p>Clinical Engagement <i>Outline the clinical engagement that has been undertaken</i></p>	<p>Engagement in accordance with the conflicts of interest guidance. PCOG requires two clinicians for quoracy.</p>
<p>Consultation, public engagement & partnership working implications/impact</p>	<p>All work is underpinned by ambitions and outcomes built on patient insights both locally and nationally</p>
<p>NHS Outcomes <i>Please indicate (highlight) which Domain this paper sits within by highlighting or ticking below:</i> <i>Please note there may be more than one Domain.</i></p>	<p>Domain 1 Preventing people from dying prematurely;</p> <p>Domain 2 Enhancing quality of life for people with long-term conditions;</p> <p>Domain 3 Helping people to recover from episodes of ill health or following injury;</p> <p>Domain 4 Ensuring that people have a positive experience of care; and</p> <p>Domain 5 Treating and caring for people in a safe environment; and protecting them from avoidable harm.</p>
<p><u>Executive Summary</u> The aim of this paper is to summarise the work of the Primary Care Operations Group (PCOG) providing assurance around progress and setting out recommendations to PCCC</p>	



Project Name / Business As Usual	Discussion and Decision Framework	Primary Care Lead	RAG Rating			Comments
			Aug 19	Sep 19	Oct 19	
Locally Commissioned Services (LCSs)						
Cancers diagnosed at an early stage, Hypertension Scheme, Atrial Fibrillation Scheme, Prescribing, Medicines Optimisation, Referral Support to be superseded by the QI Specification, Pre-Diabetes, Minor Surgery DES & Injections DES, Anticipatory Care Planning, Anti-Coagulation Monitoring (Level 3 & 4), Long-Acting Injectable Anti-Psychotic Administration & Monitoring Service, Provision of Near Patient Testing, Insulin for Type 2 Diabetes; from initiation to ongoing management, PSA aka Stable Prostate – Patient Follow Up in Primary Care, Slough Whole System Support LCS, Physical Health Checks for People with Severe Mental Illness, EBerks Arrhythmia LCS, Dermatology GP with Extended Roles, Mirena (IUS) for non-contraceptive purposes, Gynaecological Minor Procedures	Provider Liaison Group, PCOG, members meetings, clinical leadership meetings	Ricky Chana				All LCSs are currently on track however some changes need to be ratified.
ETTF Schemes						
Britwell	East Berkshire ETTF conference calls with NHSE	Ann Bryant				There were concerns around the return on investment for Slough Borough Council, Cath Ross was happy for the benefits to the system being played into the scheme but this needed to be flagged up to ICS for approval. NHSE had been informed that the FBC would be submitted before Christmas. However, needed assurance from SBC that procurement and planning will be commenced imminently. Floor plans signed off by Farnham Road Surgery on 30 September 2019. Floor plans had been shared with BHFT to see if there were opportunities for them to share integrated space.



Ben Lynwood	Ascot Steering Group, East Berkshire ETTF conference calls with NHSE	Ann Bryant				<p>OBC had been approved. Meetings ongoing to produce project plans to FBC. However, this was subject to completion of planning application and procurement processes.</p> <p>RBWM had advised that the resubmitted planning application would be determined in 13 weeks. Ben CEO had written to RBWM to withdraw current planning application, revised planning application would be submitted this month with a determination committee meeting in January 2020.</p> <p>Stakeholder event held on 3 October 2019 - positive feedback from members of the public. Concerns regarding building on green belt and car parking still an issue for councillors and local groups.</p>
Blue Mountain	East Berkshire ETTF conference calls with NHSE	Ann Bryant				<p>Pre-project costs of £200k being met 50/50 from NHSE and Bracknell Forest Council to fund delivery of this scheme to Full Business Case. Small project group formed to work with ADP Architects and cost advisors to redesign scheme and produce build and running costs to RIBA stage 2. Identified Option 4 as the preferred option with the build cost for the GP part of the building being in the region of £4.3m.</p> <p>CCG liaising with Primary Care Network lead to identify a current provider within the network to relocate to this site following notification from Binfield Surgery of their decision to withdraw.</p> <p>Please see ratification section for drafted PIN Notice approval.</p>
Heatherwood Hospital	Ascot Steering Group, East Berkshire ETTF conference calls with NHSE	Ann Bryant				<p>Concern around deliverability and draw down as monies would need to be committed before end of financial year 2020.</p> <p>KLOEs responded to and resubmission of FBC 4 October FBC approved at ETTF Panel on 14 October subject to planning approval and receipt of Infection Control sign off.</p>



Improved Access General Practice						
Extended Hours Service	Monthly Contract Monitoring Mtgs, PCOG Meetings	Katerina Nash				Workstream on track – no further action by PCCC
Vulnerable Groups Service	Monthly Contract Monitoring Mtgs, PCOG Meetings	Katerina Nash				Workstream on track – no further action by PCCC
GP Forward View						
Practice Resilience Scheme	Monthly Resilience Mtgs	Hayley Edwards				Workstream on track – no further action by PCCC
Time 4 Care (T4C) and 10 High Impact Action Points (10HIA)		Hayley Edwards				Workstream on track – no further action by PCCC
Other Projects / Workstreams						
Network DES	PCOG	Alex Tilley				Contract on track. Please see ratification section for requested network changes within Slough Place.
Post Payment Verification Audit	PCOG	Hayley Edwards				GDPR and indemnity requirements do not permit a retired GP to conduct the audits, currently identifying local GPs to complete the audit.
'No Deal Scenario Brexit'	Weekly EU Exit meeting, PCOG	Hayley Edwards				Workstream on track – no further action by PCCC



Items For Ratification

Winter Pressures Scheme 2019/2020

After the evaluation of 2018/2019 winter pressures scheme it had been decided that this year’s scheme was focused more around managing the demand and not just increasing capacity. Working with the communications team a combined comms and engagement strategy had been formulated with clear messages around two main approaches, these were: Engagement with schools to promote the #NHSKnowWhereToGo message and general awareness of where to go when feeling unwell and top 5 illnesses over the winter period. Public Health had also come on board to help with messages around hand washing and hygiene. This year’s winter pressures scheme had been discussed at PCOG, member’s meetings, practice managers meetings, UCOG and the clinical leadership meetings before the scheme requirements were formulated.

Evaluation of last year’s scheme had proven to be difficult due to not seeing a reduction of A&E attendances during GP core hours; however the Out of Hours service reported that there was a significant drop in demand. After feedback from the member meeting workshops the scheme would be extending and instead of being 16 weeks like last year it would be 22 weeks and being in line with self-care week – robust reporting from practices on the service would also be required as per last year. A breakdown of costing can be found below:

Winter Pressures 2019-20	£
Work-stream 1 (Additional capacity)	£313,113
Work stream 2 (Stay Well Campaign) GP costs	£ 16,500
Work stream 2 (Stay Well Campaign) Advertising cost	£ 25,235
Total EBCCG 2019-20 Winter pressures	£354,848

PCOG recommend that PCCC ratify the approval of £354,848 for the Winter Pressure Scheme 2019/2020.

Lower Limb Service

This business case had been approved at business planning meeting and it was raised that there was a slight increase from last year for the funding (increase of just under £22,000). This increase was for an extra clinic to be set up in Windsor on a Saturday morning after feedback from practices at members meetings. Since the service had been in place we had seen a reduction of vascular outpatient referrals, a total of 131 appointments across Slough and WAM Place resulting in a saving of just over £12,000, as the service grows it was anticipated that more savings would be made in the future.



A breakdown of costing can be found below:

Description	2019/2020 Investment
Current Financial package (without inflation increase shown)	£366,000
Windsor Saturday Clinic Costs	£21,790
Total	£387,790

PCOG recommend that PCCC ratify the approval of £387,790 for the Lower Limb Service 2019/2020.

Procurement Prior Information Notice (PIN) for Blue Mountain

A draft PIN had been submitted to October's PCOG meeting for approval relating to the new primary care medical services going to be provided at the blue mountain development in North Bracknell, including a purpose built facility which would include other services such as community health and social care. The outcome of the PIN would inform the procurement options to secure a service provider for the new population in the area where housing growth and development had identified a significant increase in patient population. The number of patients expected in the new developments was based upon the highest levels (2.4 patients per dwelling) which totalled to 22,251 patients by 2036 and beyond. The annual contract value would not be set amount and would be based upon the amount of patients registered at the new facility for primary care medical services. The new provider was expected to be fully operational when the blue mountain development was set up in 2021/2022.

PCOG recommend that PCCC support the approval of this PIN for Blue Mountain development.

Network Changes Within Slough Place

At October's PCOG meeting an application for four practices to create their own network was reviewed and approved. This new network would be called SPINE and would include the following practices: Kumar Medical Centre, 242 Wexham Road, The Avenue Medical Centre and Farnham Road Surgery. These practices were previously in the PCN SHAPE which left the following practices: Bharani Medical Centre, The Village Medical Centre and 40 Ragstone Road Surgery. It was flagged in the PCOG meeting that with this change it meant that SHAPE PCN was below the network DES requirement for number of patients per network (the threshold is 30,000 but the new configured network would be at 28,793), however due to the housing developments taking place within the boundaries of the SHAPE identified through the infrastructure needs assessment it was assumed that this number of patients would increase over the threshold. Assurance documentation had also been completed and signed by both networks which stated what steps each network were taking through the transitional period and maturity matrix. It had also been agreed with the PCNs that if their request was approved there were conditions attached to the approval. These included:

- Identify and commit to partnership forum
- Commission Time for Care for the programme to develop a robust vision with partners



- Clinical Director development
- Work with CCG / ICS to review the development plan elements at PCN level

PCOG recommend that PCCC support the approval of this Primary Care Network change within Slough Place

Notification of Contract Changes			
Practice the Change Effects:	Date Effective From:	Name of GP Partner and Type of Change:	Remaining GP Partners at the Practice:
Forest Health Group	01/10/2019	Dr Megan John – changed status from GP Partner to locum	Dr Sandra Ball, Dr Martin Kittel, Dr Sarah Lewandowski, Dr Rachel Boyce, Dr Catherine Caird, Dr Wasim Syed, Dr Jeremy Mellins,
Forest Health Group	01/10/2019	Dr Carolyn Alice Davies - joined as a GP partner	Dr Sandra Ball, Dr Martin Kittel, Dr Sarah Lewandowski, Dr Rachel Boyce, Dr Catherine Caird, Dr Wasim Syed, Dr Jeremy Mellins, Dr Carolyn Davies
Linden Medical Centre	02/11/2019	Dr Geoffrey Francis – 24 hour retirement	Dr Jane Valentine, Dr Elizabeth Kennedy

Recommendation(s)

The PCCC is asked to receive this report and support the following recommendations from PCOG:

- The approval of £354,848 for the Winter Pressure Scheme 2019/2020
- The approval of £387,790 for the Lower Limb Service 2019/2020
- Support the approval of this PIN for Blue Mountain development.
- Support the approval of this Primary Care Network change within Slough Place

Chairs Use Only	
Any known conflicted committee members from Declarations of Interest register?	None – any declarations at the meeting will be managed in accordance with the Conflict of Interest guidance