



Primary Care Commissioning Committee										
Date of Meeting		10/03/2020			Paper Number			Item 8a		
Title		Blue Mountain – new service provider								
Sponsoring Director (name and job title)		Alex Tilley, Associate Director of Primary Care and RBWM								
Sponsoring Clinical / Lay Lead (name and job title)		To be confirmed – PC Commissioning Lead								
Author(s)		Ann Bryant, Commissioning Support Officer								
Purpose		To update the committee on the progress to date and advise on the next steps for procuring a service provider for the new medical facility at Blue Mountain								
The Committee is required to (please tick)										
Decision		Review			Discuss		Note	✓	Recommend	
Risk and Assurance <i>(outline the key risks / where to find mitigation plan in the attached paper and any assurances obtained)</i>		See in Appendix 1: DRAFT Risk register								
Legal implications/regulatory requirements		<p>The CCG is required to procure new primary medical services through an APMS contract due to the increasing population in the vicinity of north Bracknell and Binfield.</p> <p>Primary Medical Services contract will be issued on completion of the procurement.</p>								
Equality, Diversity and Inclusion <i>(identify any best practice or areas of concern in regards to the Public Sector Equality Duty and the Equality Act 2010)</i>		An Equality Impact Assessment will be completed once the full and final service specification for this scheme has been developed.								
Links to the NHS Constitution (relevant patient/staff rights)		Patient and Staff rights								
Strategic Fit		<p>Person: working alongside individuals to empower them to take control of their own health and wellbeing</p> <p>Place: working in local communities, local authority areas or across a bigger geography to respond to the needs of our population</p>								



	<p>Engage: engaging with staff, member practices, local people and other stakeholders so that services are informed by their needs, views and behaviours</p> <p>Integrate: breaking down the barriers of traditional organisational boundaries to deliver effective and responsive services</p>
<p>Commercial and Financial Implications <i>(Identify how the proposal impacts on existing contract arrangements and have these been incorporated?)</i></p> <p><i>Include date Deputy CFO has signed off the affordability and has this been incorporated within the financial plan. Include details of funding source(s)</i></p>	<p>The Business Case for this development is under consideration with Bracknell Forest Council, in relation to the investment and delivery of the premises.</p> <p>The CCG will continue to work with BFC to secure the additional capacity that the evidence for population growth will require in north Bracknell.</p> <p>Business Case expected for PCCC in May 2020</p> <p>Date Deputy CFO sign off</p>
<p>Quality Focus <i>(Identify how this proposal impacts on the quality of services received by patients and/or the achievement of key performance targets)</i></p> <p><i>Include date the Director of Nursing has signed off the quality implications)</i></p>	<p>Quality assurance through the procurement process and through the full and final service specification.</p> <p>Date Director of Nursing sign off.....</p>
<p>Clinical Engagement <i>Outline the clinical engagement that has been undertaken</i></p>	<p>Clinical engagement in the early stages of this scheme was secured from Binfield Surgery. Further clinical engagement and leadership will be sought from clinical commissioners to support the procurement process.</p>
<p>Consultation, public engagement & partnership working implications/impact</p>	<p>Public engagement will be in partnership with BFC through the planning process with the wider population, no current patient list established.</p>
<p>NHS Outcomes <i>Please indicate (highlight) which Domain this paper sits within by highlighting or ticking below: Please note there may be more than one Domain.</i></p>	<p>Domain 1 Preventing people from dying prematurely;</p> <p>Domain 2 Enhancing quality of life for people with long-term conditions;</p> <p>Domain 3 Helping people to recover from episodes of ill health or following injury;</p> <p>Domain 4 Ensuring that people have a positive experience of care; and</p> <p>Domain 5 Treating and caring for people in a safe environment; and protecting them from avoidable harm.</p>
<p><u>Executive summary</u></p>	



Background

NHS East Berkshire Clinical Commissioning Group (EBCCG) sought expressions of interest from suitably qualified providers for a potential tender for the provision of Primary Medical Services at Blue Mountain by way of a Prior Information Notice (PIN). The PIN was issued on 8 January 2020 for 5 weeks with a closing date of 7 February 2020, following support from PCOG in October 2019.

Eleven providers have expressed an interest and whilst the preference would be for a current local provider, other providers cannot be excluded from tendering. The CCG can however, adopt an approach on the narrative on the pre-qualification questionnaire (PQQ) around understanding of the local area and the ability to fit with local providers.

BFC & CCG Provider Procurement Timelines

BFC Timeline	Date	CCG Provider Procurement Timeline / Governance	Date
Publish advert for contractor in South East Business Portal and contracts finder / framework	7 February 2020	Issue PIN	8 January 2020
Issue Invitation to Tender	10 February 2020	Closing date for PIN expressions of interest	7 February 2020
Receive response from tenderers	17 March 2020	Telephone conference call with procurement lead at CSU	27 February 2020
Contract Award for pre-construction services	3 April 2020	Template received for PQQ from CSU – MS to put together procurement process clinical input required from early stage Establish formal project team to include – finance, comms, PC team, lay member and/or patient, healthwatch and clinical lead – outline terms of reference sign off required by PCOG / PCCC	CSU/CCG - April 2020
Pre-application screening advice	April to mid-June 2020	Produce service specification and business case to PCCC	PCCC - May 2020
New building design completed (RIBA stage 3)	Mid-June 2020	Invitation to Information Event (interested providers only)	CSU/CCG - July 2020
Planning application / permission	June–September 2020	Information event	CSU/CCG - September 2020
VE and stage 4 design	June-October	PQQ issued (allow 30	September 2020



	2020		days for completion – can be extended to allow for Information event)	
Contractor for construction phase appointed – main works contract for the design and build	October 2020		Invitation to tender (ITT) drafted – sign off required by PCCC	September/October 2020
Site mobilisation	November 2020		PQQ closing date	October 2020
Construction completed	January 2022		Issue ITT	November 2020
			Last questions from tenderers	December 2020
			Receive response from tenderers	December 2020
			Supplier presentations	January 2021
			Contract award	February 2021
			Issue contract notice – sign off by PCCC	March 2021
			Mobilisation and set up	April 2021
			Occupation	April 2022

Areas for consideration by the procurement team and recommendations to come through PCCC:

- Contract specification – all new contracts will need to be issued through an APMS contract or existing GMS/PMS contract holders would be able to vary subject to due diligence and governance
- Timeline for contract aware – based on the population growth set out in the original Outline Business case for the Blue Mountain development, a contract may be beneficial to enact prior to the premises being available

Actions:

- Establish procurement team and governance in April 2020
- Service specification and business case to PCCC in May 2020
- CCG lead engage in the Procurement of the Development in partnership with BFC – Alex Tilley committed in March 2020

Recommendation(s)

To approve the provider procurement timeline and note the reports due for PCOG and PCCC.



Appendix A: DRAFT Risk Register for Blue Mountain Procurement – March 2020

(Revised from OBC for procurement proposal)

Ref	Category	Risk	Status	Probability of occurrence	Impact	Risk Rating	Management	Mitigation	Anticipated Residual Risk
1	Implementation	Failure to obtain planning	Open	2	5	10	Bracknell Forest Council, CCG & PCN (Practices)	Bracknell Forest Council development, Planning representatives included on Joint Project Board and involved in the RIBA 2 design phase.	5
2	Procurement of site developer	BFC need to procure Design Team and Cost Consultant to RIBA 3 by December 2019 – the appointed design team and cost consultant may not be the same as those appointed to RIBA 2, therefore, the design and costs could differ significantly between OBC and FBC. This also has a significant impact on timescales to FBC	Open	3	4	12	Bracknell Forest Council, CCG & PCN (Practices)	BFC leading on procurement with ITT stage initiatives and developer interviews scheduled in March 2020	9
3	Financial	Service Charge costs	Open	3	4	12	Bracknell Forest	Following planning approval,	9



		not sustainable					Council, PCN (Practices) & CCG	negotiation will conclude from estimates. All service providers will be aware of the costs through procurement process	
4	Operational	CCG & PCN need to source GP provider(s) for Blue Mountain, this could be as an APMS Contract	Open	3	5	Medium	CCG & PCN	PIN notice has been issued	5